

THE
RESTRUCTURING
REVIEW

THIRTEENTH EDITION

Editor
Dominic McCahill

THE LAWREVIEWS

THE
RESTRUCTURING
REVIEW

THIRTEENTH EDITION

Reproduced with permission from Law Business Research Ltd
This article was first published in July 2020
For further information please contact Nick.Barette@thelawreviews.co.uk

Editor
Dominic McCahill

THE LAWREVIEWS

PUBLISHER

Tom Barnes

SENIOR BUSINESS DEVELOPMENT MANAGER

Nick Barette

BUSINESS DEVELOPMENT MANAGER

Joel Woods

SENIOR ACCOUNT MANAGERS

Pere Aspinall, Jack Bagnall

ACCOUNT MANAGERS

Olivia Budd, Katie Hodgetts, Reece Whelan

PRODUCT MARKETING EXECUTIVE

Rebecca Mogridge

RESEARCH LEAD

Kieran Hansen

EDITORIAL COORDINATOR

Tommy Lawson

PRODUCTION AND OPERATIONS DIRECTOR

Adam Myers

PRODUCTION EDITOR

Ian Kingston

SUBEDITOR

Sarah Andreoli

CHIEF EXECUTIVE OFFICER

Nick Brailey

Published in the United Kingdom
by Law Business Research Ltd, London
Meridian House, 34–35 Farringdon Street, London, EC4A 4HL, UK
© 2020 Law Business Research Ltd
www.TheLawReviews.co.uk

No photocopying: copyright licences do not apply.

The information provided in this publication is general and may not apply in a specific situation, nor does it necessarily represent the views of authors' firms or their clients. Legal advice should always be sought before taking any legal action based on the information provided. The publishers accept no responsibility for any acts or omissions contained herein. Although the information provided was accurate as at July 2020, be advised that this is a developing area.

Enquiries concerning reproduction should be sent to Law Business Research, at the address above.

Enquiries concerning editorial content should be directed
to the Publisher – tom.barnes@lbresearch.com

ISBN 978-1-83862-499-6

Printed in Great Britain by
Encompass Print Solutions, Derbyshire
Tel: 0844 2480 112

ACKNOWLEDGEMENTS

The publisher acknowledges and thanks the following for their assistance throughout the preparation of this book:

ABNR COUNSELLORS AT LAW

AFRIDI & ANGELL

ALLEN & GLEDHILL LLP

ARENDT & MEDERNACH

BAKER MCKENZIE

BEAUCHAMPS

CERHA HEMPEL RECHTSANWÄLTE GMBH

CUATRECASAS

DELOITTE LEGAL

DE PARDIEU BROCAS MAFFEI AARPI

ESTUDIO MUÑIZ, OLAYA, MELENDEZ, CASTRO, ONO & HERRERA ABOGADOS

GILBERT + TOBIN

GRIMALDI STUDIO LEGALE

HENGELER MUELLER

HERBERT SMITH FREEHILLS (THAILAND) LIMITED

LINKLATERS LLP

MARVAL O'FARRELL & MAIRAL

PAKSOY

PRAGER DREIFUSS AG

RITCH, MUELLER, HEATHER Y NICOLAU, SC

SARANTITIS LAW FIRM

SKADDEN, ARPS, SLATE, MEAGHER & FLOM LLP

TATARA & PARTNERS

CONTENTS

PREFACE.....	vii
<i>Dominic McCabill</i>	
Chapter 1	ARGENTINA..... 1
<i>Fernando Daniel Hernández</i>	
Chapter 2	AUSTRALIA..... 11
<i>Peter Bowden and Anna Ryan</i>	
Chapter 3	AUSTRIA..... 25
<i>Thomas Trettnak and Heinrich Foglar-Deinhardstein</i>	
Chapter 4	CANADA..... 36
<i>Michael Nowina, Glenn Gibson and Ben Sakamoto</i>	
Chapter 5	CZECH REPUBLIC 44
<i>Tomáš Brožek, Judita Hrabčáková and Jan Dudik</i>	
Chapter 6	ENGLAND AND WALES..... 56
<i>Dominic McCabill, Jonathan Akinluyi, Olivia Bushell and Annabelle Atkins</i>	
Chapter 7	FRANCE..... 80
<i>Joanna Gumpelson and Philippe Dubois</i>	
Chapter 8	GERMANY..... 92
<i>Martin Tasma and Moritz Müller-Leibenger</i>	
Chapter 9	GREECE..... 107
<i>Dorotheos Samoladas, Maria-Fereniki Tsitsirigkou and Dionysis Kazaglis</i>	
Chapter 10	INDONESIA..... 136
<i>Emir Nurmansyah and Kevin Omar Sidbarta</i>	

Contents

Chapter 11	IRELAND	146
	<i>Barry Cahir</i>	
Chapter 12	ITALY	155
	<i>Tiziana Del Prete</i>	
Chapter 13	LUXEMBOURG	167
	<i>Clara Mara-Marhuenda, Sébastien Binard and Grégory Minne</i>	
Chapter 14	MEXICO	180
	<i>Thomas S Heather</i>	
Chapter 15	NETHERLANDS	193
	<i>Paul Kuipers</i>	
Chapter 16	PERU	208
	<i>Anthony Lizarraga Vera-Portocarrero</i>	
Chapter 17	POLAND	217
	<i>Karol Tutana, Adam Królik, Anna Czarnota, Sandra Bartkowska-Michalska and Mateusz Kaliński</i>	
Chapter 18	SINGAPORE	223
	<i>Kenneth Lim Tao Chung and Wong Pei Ting</i>	
Chapter 19	SPAIN	237
	<i>Fedra Valencia García, Íñigo de Luisa Maíz, Iñigo Rubio Lasarte and Carlos Ara Triadú</i>	
Chapter 20	SWITZERLAND	252
	<i>Daniel Hayek and Mark Meili</i>	
Chapter 21	THAILAND	264
	<i>Warathorn Wongsawangsi, Rachata Champathong and Rujrawin Chiewchansilp</i>	
Chapter 22	TURKEY	275
	<i>Sera Somay and Doguhan Uygun</i>	
Chapter 23	UNITED ARAB EMIRATES	287
	<i>Bashir Ahmed and Rabat Dar</i>	

Chapter 24	UNITED STATES	295
	<i>J Eric Ivester and Edward Mahaney-Walter</i>	
Appendix 1	ABOUT THE AUTHORS.....	317
Appendix 2	CONTRIBUTORS' CONTACT DETAILS.....	337

PREFACE

I am very pleased to present this thirteenth edition of *The Restructuring Review*. As with the previous editions, our intention is to help general counsel, government agencies and private practice lawyers understand the conditions that have been prevailing in the global restructuring market in 2020 and to highlight some of the more significant legal and commercial developments and trends during that period.

In particular, I would like to thank Chris Mallon for his editorship of all 12 of the previous editions. Having retired from a long and distinguished career as a restructuring lawyer in private practice, Chris is now a Senior Advisor in the Financial Advisory Group at Lazard, based in London.

2020 began with many market observers expecting a year of overall modest growth for the global economy. Of course, there were political and economic clouds on the horizon, as there usually are, such as the ongoing trade hostilities between the United States and China and the uncertain outcome of the Brexit negotiations between the United Kingdom and the Member States of the EU as the United Kingdom finally withdrew from the EU on 31 January.

However, the world is now in the midst of the covid-19 pandemic. Much of the world is in lockdown or taking tentative steps to emerge from lockdown. While the human cost is paramount, the economic impact has been enormous. This has prompted a huge response from governments and central banks around the world in an effort to support businesses and workers given the unprecedented drop in supply and demand. In some industries, the drop has been precipitous and virtually total. The full extent of the damage is yet to be assessed and the length and trajectory of the road to recovery are uncertain.

One prominent reaction to the crisis has been the emergence of new laws, rules and practices in restructuring, perhaps reflecting the maxim that one should never let a good crisis go to waste. These measures – as can be seen in the following chapters – include not only ones specific to covid-19, but also include broader reform of insolvency and restructuring law. Notwithstanding increasing nationalism in certain parts, the world's economies remain highly connected and interdependent. International, as well as national, efforts will be required to lead towards a full recovery. I hope that *The Restructuring Review* will be a useful guide at a time of evolution for restructuring law and practice internationally.

I would like to extend my gratitude to all the contributors for the support and cooperation they have provided in the preparation of this work, and to our publishers, without whom this would not have been possible.

Dominic McCahill

Skadden, Arps, Slate, Meagher & Flom (UK) LLP
London
July 2020

LUXEMBOURG

Clara Mara-Marhuenda, Sébastien Binard and Grégory Minne¹

I OVERVIEW OF RESTRUCTURING AND INSOLVENCY ACTIVITY

Situated at the crossroads between Belgium, France and Germany, Luxembourg is a highly stable country and has registered relatively consistent growth rates in recent years, with GDP growth of 2.8 per cent in 2018 (compared to 2.3 per cent in 2017), which declined to 2.3 per cent in 2019.² As a result of the covid-19 pandemic, economists expect a negative growth of –6 per cent during 2020.³ However, the government hopes to recover from this recession with a potential GDP growth of 7 per cent in 2021.⁴

In Luxembourg, bankruptcy proceedings are currently the most common insolvency proceedings, while reorganisation proceedings remain rarely used in practice or are often used too late to avoid bankruptcy. However, a substantial reform of Luxembourg insolvency law is under way (see Section VI.ii).

In 2019, the number of bankruptcy proceedings remained relatively stable, with a total of 1,227 judgments (compared to 1,086 in 2018).⁵ In contrast, approximately 742 bankruptcy proceedings were opened by the Luxembourg District Court during the first half of 2020,⁶ a number that will undoubtedly continue to rise during the second half of 2020.

In this context, the business sector most affected by the high bankruptcy ratio is the services sector.⁷ These figures reflect the structure of Luxembourg's economy, which is still led by the banking and financial sector. Around 150 credit institutions are established in Luxembourg. Some multinational companies, such as ArcelorMittal, Goodyear, DuPont, SES and Ferrero, have chosen to successfully establish their European headquarters in Luxembourg. In recent years, multinational companies active in the high-tech and e-commerce industries have also decided to set up their European or international headquarters in Luxembourg.

1 Clara Mara-Marhuenda, Sébastien Binard and Grégory Minne are partners at Arendt & Medernach. They would like to take this opportunity to thank Linda Goedert, Associate in the Dispute Resolution practice, for her valuable contribution when updating this chapter.

2 National Institute of Statistics and Economics studies, Statec, www.statistiques.public.lu, Macroeconomic forecast 1995–2021

3 National Institute of Statistics and Economics studies, Statec, www.statistiques.public.lu, Macroeconomic forecast 1995–2021

4 National Institute of Statistics and Economics studies, Statec, www.statistiques.public.lu, Macroeconomic forecast 1995–2021

5 Rapport d'activité 2019 du Ministère de la Justice, Gouvernement du Grand-Duché de Luxembourg, février 2019, Partie II – Rapport d'activité des juridictions et des parquets, pp. 111 and 154.

6 These statistics only include bankruptcy judgments rendered in relation to commercial companies.

7 www.lequotidien.lu, 14 January 2020 quoting an analysis made by Creditreform.

Regarding Luxembourg reorganisation proceedings, few were opened in 2019. Only three controlled management proceedings were opened in 2019, and two were followed by a bankruptcy proceeding.⁸

After the 2007–2008 crisis, proceedings were opened against several credit institutions with established subsidiaries or branches in Luxembourg, including among others some Icelandic banks (Kaupthing, Glitnir Bank, Landsbanki) as well as Lehman Brothers and Espirito Santo.

II GENERAL INTRODUCTION TO THE RESTRUCTURING AND INSOLVENCY LEGAL FRAMEWORK

The Luxembourg legislative framework makes a distinction between proceedings involving the winding up of the debtor (bankruptcy proceedings)⁹ and proceedings aiming at the reorganisation of the debtor (controlled management,¹⁰ composition with creditors to avoid bankruptcy¹¹ and stay of payments¹²).

Of the above, controlled management is the most-used reorganisation proceeding. Stay of payments and composition with creditors have rarely been used successfully in recent decades.

It must be added that specific insolvency regimes govern credit institutions, insurance undertakings and investment funds, for example:

- f* the amended law of 18 December 2015 on the resolution, reorganisation and winding-up measures of credit institutions and certain investment firms;
- g* the amended law of 7 December 2015 on the insurance sector;
- h* the amended law of 17 December 2010 relating to undertakings for collective investment (UCIs);
- i* the amended law of 13 February 2007 on specialised investment funds;
- j* the amended law of 12 July 2013 on alternative investment fund managers;
- k* the law of 23 July 2016 on reserved alternative investment funds; and
- l* the amended law of 15 June 2004 relating to the investment company in risk capital (SICAR).

i Winding-up proceedings

Bankruptcy

Conditions for opening

Debtors who carry out commercial activities and who make a profession out of these activities may be declared bankrupt.

8 Rapport d'activité 2019 du Ministère de la Justice, Gouvernement du Grand-Duché de Luxembourg, février 2019, Partie II – Rapport d'activité des juridictions et des parquets, p. 112

9 Articles 437 ff. of the Commercial Code.

10 Grand Ducal Decree of 24 May 1935 on controlled management.

11 Law of 14 April 1886 on composition with creditors, as amended.

12 Articles 593 ff. of the Commercial Code.

Two conditions must be met cumulatively for a trader to be considered bankrupt¹³: (1) it can no longer pay debts as they fall due (i.e., he or she is in a situation known as cessation of payments); and (2) he or she is no longer being granted credit.¹⁴

The cessation of payments means the debtor is unable to meet its commitments.¹⁵ It implies that unpaid debts are certain, liquid and have fallen due on the day on which the bankruptcy judgment is delivered.¹⁶ It is not necessary that the debtor has ceased all its payments. The only relevant issue is to establish whether the default in payment to certain creditors is temporary or permanent. In the latter case, the existence of a single debt may lead to the cessation of payments.¹⁷ Conversely, temporary financial difficulties would not be sufficient.¹⁸

The loss of creditworthiness may result from the inability to raise credit or from the creditors' refusal to accept any further delay in paying back the debt.¹⁹

Procedure

The district court with jurisdiction may declare the debtor bankrupt: (1) upon the request of one or more creditors; (2) upon a request by the public prosecutor; (3) upon a declaration of the cessation of payment by the debtor itself; or (4) *ex officio* by the court.

The proceeding is carried out by a receiver under the supervision of a bankruptcy judge, who are both appointed in the bankruptcy judgment. The receiver will have the judgment published in summary in the newspapers designated by the court.

The receiver represents both the debtor and the body of creditors.

The receiver prepares an inventory of all of the debtor's assets. If it appears that the assets are insufficient to cover the costs of the bankruptcy proceeding, the court may upon request of the receiver decide to end the proceeding immediately.

All creditors must lodge a proof of their claim with the district court. The receiver decides together with the bankruptcy judge whether the declared claims should be accepted or not. Creditors whose claims have been rejected may refer to the district court for judgment.

All assets of the debtor are realised either by private contract or by public auction, as ordered by the court. The receiver seeks to obtain payment of all outstanding claims of the debtor.

The receiver administers and realises the debtor's assets and distributes the proceeds among the creditors on the basis of their rank and after the administrative costs and fees of the receiver have been paid.

After all proceeds have been distributed among the creditors, the receiver submits a detailed report about the bankruptcy proceeding.

13 The article focuses on insolvency proceedings related to commercial companies.

14 Article 437 of the Commercial Code.

15 *Novelles, Droit commercial, T.IV, No. 203, p. 72.*

16 *Court of Appeal, 5 December 2012, docket No. 38410.*

17 *District Court of Luxembourg, 14 May 2004, docket No. 75935.*

18 *Court of Appeal, 20 February 1934, Pas. 13, p. 268.*

19 *Court of Appeal, 12 November 2014, Pas. 37, p. 340.*

Effects

Upon the bankruptcy judgment, the debtor is no longer entitled to administer its assets or dispose of them. Any legal actions taken by unsecured creditors against the debtor are suspended. Certain preferential creditors are allowed to continue the proceedings they have initiated. Creditors benefiting from financial collateral arrangements or set-off and netting arrangements may exercise their rights (see Section II.iv).

The district court determines a hardening period (or suspect period), which covers the situation where the debtor, before having been declared bankrupt, was unable to meet its financial obligations and during which 'abnormal' transactions performed by the debtor may be declared void. Such clawback actions are discussed below. In practice, the district court usually sets the hardening period to the legal maximum of six months prior to the bankruptcy judgment.

Agreements entered into by the debtor are not automatically terminated, with the exception of *intuitu personae* agreements, employment agreements and those including an insolvency termination clause. Generally, any business activity of the debtor is stopped, but in certain cases the receiver may decide to continue the business temporarily.

After bankruptcy proceedings have started, the debtor can propose a composition to its creditors. Proposals of composition after bankruptcy proceedings have started are, however, exceptional.

ii Reorganisation proceedings

Composition with creditors to avoid bankruptcy

Conditions

Composition with creditors is a protective measure that allows debtors in financial difficulties to avoid the declaration of bankruptcy through the approval by the district court of an arrangement with its creditors for the settlement of their claims. As in bankruptcy matters, companies may benefit from the composition with creditors proceedings, provided that they are considered to be acting in good faith and unfortunate.

Procedure

The debtor files the request before the district court with jurisdiction. The petition contains, among others: (1) a description of the events that have led to the financial difficulties; (2) a detailed evaluation of the debtor's assets; (3) a list indicating the names of its acknowledged or alleged creditors, their address and the amount of their claims; and (4) the composition proposal.

Subject to the request's admissibility, the district court appoints a delegated judge to establish a report of the situation of the debtor. However, should the court consider that the procedure is hopeless, it may order the bankruptcy *ex officio*. If the court approves the composition proposal, it sets a date for a meeting of creditors. The debtor must deposit a sum to cover the costs to be incurred for the publication of the notice to attend the meeting of creditors.

At the meeting of creditors, the delegated judge reports on the state of the affairs of the debtor and the debtor proposes an arrangement to its creditors. The composition can only be approved with the approval of the majority of the creditors (representing 75 per cent of the total claims accepted definitely or provisionally). Creditors whose claims are secured by a lien,

pledge or mortgage are not entitled to vote with regard to their claims unless they waive their lien, pledge or mortgage. Following the meeting with creditors, the court convenes a hearing for the final approval of the arrangement.

The judgment approving the composition (or not) is issued and, within three days, it is posted in the auditorium of the court and published in summary form in the designated newspapers.

Effects

Once approved, all enforcement measures are temporarily suspended subject to financial collateral arrangements and set-off and netting arrangements (see Section II.iv). The arrangement is binding upon all creditors but applies only to liabilities incurred or commitments made before such arrangement.

An appeal or objection by the creditors or the debtor against the judgment approving the composition (or not) has no suspensive effect.

Stay of payments

Conditions

Stay of payments may be granted to a debtor who has suffered temporary liquidity problems, allowing it to suspend payments to creditors for a given period of time. It may be granted either: (1) if the debtor, due to exceptional and unforeseen events, has to temporarily cease its payments but the verification of the balance sheet shows that it has sufficient assets or income to satisfy the creditors in principal or interest; or (2) if the debtor is currently in deficit but there are strong indications that it may rebalance its assets and liabilities (i.e., return to solvency).

Procedure

The request, accompanied by a description of the events on which the request is based, a list of the creditors and a detailed estimate of the debtor's assets and liabilities, is filed by the debtor simultaneously before the district court and the Supreme Court.

The district court appoints one or more experts to examine the affairs of the debtor and a judge to supervise the operations.

The judge will hand down his or her report in the presence of the creditors convened on the date (within 15 days of the request) set by the president of the district court. On such date, the creditors are heard, they declare the amount of their claims and decide whether they approve or reject the request for stay of payments.

The stay of payments may only be granted with the approval of the majority of creditors representing three-quarters of the aggregate debt.

After the meeting of the creditors, the district court hands down its opinion, which is transmitted, together with the relevant documents, to the attorney general of the Supreme Court.

The Supreme Court hands down its decision within eight days. If the Supreme Court grants a stay of payments, it determines its duration and appoints one or more commissioners.

Effects

The management body of the debtor stays in place during the stay of payments but acts under the supervision of a commissioner. The creditors' rights are suspended for the duration of the proceeding subject to financial collateral arrangements and set-off and netting arrangements (see Section II.iv). The stay of payments only applies to the commitments entered into before such stay of payments was granted.

Controlled management

Conditions

A company that either: (1) is not able to raise additional credit; or (2) has difficulties meeting its commitments may apply to the district court for an order for controlled management, under which the management of the debtor is placed under the control of one or more commissioners designated by the court. A debtor cannot avail itself of the controlled management regime if it is already considered bankrupt (i.e., if the two conditions for bankruptcy referred to above are met).

Procedure

The application for controlled management, accompanied by a list of the creditors and evidence that the prospects for reorganisation (or orderly liquidation) are realistic, is filed *ex parte* by the debtor before the district court. Only the debtor has standing to seek controlled management and such proceeding may not be initiated by a third party (e.g., a creditor or a shareholder).

The purpose of controlled management is to allow either a reorganisation or an orderly winding up of the debtor through the realisation and distribution of its assets.

Upon the filing of the application, unless the financial situation of the debtor appears to be hopeless, the district court issues a first judgment including the appointment of a delegated judge to examine the debtor's affairs and to report to the court. If the debtor's prospects for reorganisation (or orderly liquidation) are not realistic, bankruptcy will be the only alternative.

If the court comes to the conclusion that a reorganisation (or orderly liquidation) is possible, it will grant the application for controlled management and appoint one or more commissioners, who must submit a reorganisation plan or a plan regarding the realisation and distribution of the debtor's assets.

The judgment of the court is issued from the delegated judge's report after having heard the debtor (excluding the creditors). The court's judgment will be published in summary form for the information of all creditors.

The commissioners will report to the court and submit a reorganisation (or a liquidation) plan, depending on the financial capacities of the debtor. The plan shall determine:

- a* whether unsecured creditors' claims will be paid in full or in part, with or without further rescheduling; and
- b* whether interest accruing after the date of the judgment delegating a judge or the controlled management decree will be due.

The content of the commissioners' proposal is individually notified to the debtor's creditors and also published by extract on RESA, the Luxembourg central electronic platform of official publications officially named the 'Recueil électronique des sociétés et associations'.

The creditors shall vote within 15 days of the notification and the publication on the reorganisation or liquidation plan, which, upon approval of a majority of creditors representing more than half of the debtor's aggregate debt, and the court's consent, will be binding upon the debtor and all creditors. The debtor or its creditors may appeal against the court's judgment to accept or reject the plan agreed to by a majority of the creditors. The court's judgment approving the plan is, however, provisionally enforceable pending the outcome of the proceedings in the Court of Appeal.

Creditors may submit observations to the court before it takes its decision to accept or reject the plan. Creditors abstaining from the vote are deemed to have voted in favour.

Once the plan has received final approval, its content is applicable and binding upon the debtor and all its creditors, whether in agreement or not. If, however, the plan is rejected by the creditors or by the court, the court either pronounces bankruptcy or allots further time to the commissioner for the submission of an alternative plan.

All debts of the debtor originating before the date of designation of a delegated judge by the first judgment of the district court are taken into consideration. Further debts, duly authorised by the judge and, afterwards, by the commissioner, which are incurred during the mission of the delegated judge and of the commissioner, may also be taken into consideration in the plan.

If the plan is approved by the creditors and the court, the debtor in principle regains control over its affairs. Otherwise, bankruptcy proceedings will normally be instituted.

Effects

The commissioner does not replace the debtor's management but supervises it. The decisions taken by the debtor's management must be approved by the commissioner or should be otherwise voidable. In addition, the commissioner may initiate proceedings to void any 'abnormal' transactions (such as preferential payments) made by the debtor within a period of up to six months and 10 days prior to the application for controlled management. They may also initiate liability actions for mismanagement against the directors.

As from the court's judgment, enforcement rights of the creditors against the debtor's assets are suspended (subject to financial collateral arrangements, and set-off and netting arrangements (see Section II.iv)) and any voluntary payments from the debtor require the prior authorisation of the delegated judge.

Subject to the foregoing, creditors' enforcement rights remain suspended for the duration of the controlled management. Depending upon the wording of the court's judgment, they may have to submit their proof of claim.

iii Informal (out-of-court) restructuring

There is currently no legal framework in Luxembourg for an out-of-court debt restructuring, such as standstill, debt rescheduling, new money financing, debt-to-equity conversion or takeover of debtor by creditors. However, the debtor may enter into out-of-court arrangements with its creditors.

iv Specific topics

Taking and enforcing financial collateral, set-off and netting

The amended law of 5 August 2005 on financial collateral arrangements (the Collateral Law), implementing Directive 2002/47/EC of the European Parliament and of the Council of 6 June 2002 on financial collateral arrangements, provides exceptional protection to collateral takers in the case of reorganisation or winding up of the collateral giver. In substance, where a financial collateral arrangement (i.e., pledge agreement, transfer of title for security purposes agreement, repurchase agreement and fiduciary transfer agreement) is subject to the Collateral Law, Luxembourg insolvency provisions (where the collateral giver is in Luxembourg) or foreign law insolvency provisions (where the collateral giver is not in Luxembourg) are not applicable, thus enabling the collateral taker to enforce its rights, notwithstanding the reorganisation or winding up of the collateral giver.²⁰

Under the Collateral Law, set-off and netting arrangements (under which the parties agree to set off their mutual obligations) with respect to claims or financial instruments are also enforceable, notwithstanding the existence of Luxembourg or foreign reorganisation or winding-up proceedings initiated against the defaulting party.

Duties of directors of companies in financial difficulties

General principle

As a general principle, the directors of a Luxembourg company are not liable for the debts incurred by that company.²¹ However, the directors' general duty is to perform their duties in the best interests of the company, and they may be held liable if they failed to act in a prudent and diligent way and caused damages to the company (contractual liability) or to third parties (tort liability). In case of bankruptcy, the receiver, who represents both the company and the body of creditors, may initiate liability actions against the directors.²²

Specific provisions

The amended law of 10 August 1915 on commercial companies (the Companies Law) includes specific provisions on the duties of directors of Luxembourg companies in financial difficulties.

If as a result of a loss, the net assets of a company are reduced to an amount that is less than half of its share capital, the board of directors shall convene a shareholders' general meeting to deliberate on the possible dissolution of the company.²³ In the event of a breach of this provision, the directors may be declared personally jointly and severally liable towards the company for all or part of the increase in the loss.

20 Article 20(4) of the Collateral Law.

21 Article 441-8 (ex-58) of the Companies Law.

22 Article 441-9 (ex-59), Section 1 of the Companies Law provides for the personal and individual liability of a director towards the company for management errors. Article 441-9 (ex-59), Section 2 provides that a director shall be liable to the company and third parties in the event that the company or third parties suffer a loss due to a breach of either the law on commercial companies or the company's articles of incorporation.

23 Article 480-2 (ex-100) of the Companies Law, only applicable to public limited companies and partnerships limited by shares.

The Companies Law provides for specific criminal offences, such as the failure to publish the balance sheets and compulsory reports²⁴ or the payment of fictitious dividends.²⁵

The main legal provisions dealing with the personal liabilities of directors in case of bankruptcy are laid down in the Commercial Code.

The directors must file for bankruptcy within one month from the date that the company has ceased its payments.²⁶ Failing that, they may be criminally liable for negligent or fraudulent bankruptcy.²⁷

If a director has contributed by a serious offence to the bankruptcy of the company, the court may declare that such director shall be prohibited from exercising directly or indirectly any commercial activity as well as any function of director, manager, auditor or any function implying the power to undertake obligations on behalf of a company.²⁸

Any director may be declared personally bankrupt in case of bankruptcy of a company if he or she has used the company to act in his or her personal interest; has used the company's assets as if they were his or her own; or has carried on, in his or her personal interest, any loss-making activity that would inevitably lead the company into bankruptcy.²⁹ It makes no difference whether the director has been lawfully appointed by the company or has acted in such capacity.

The court may decide that the directors of a company are liable for the outstanding debts of that company, if gross negligence by the directors has contributed to the bankruptcy and if the assets of the company do not allow the payment of all the company's creditors. Such gross negligence is appreciated *in concreto* by the court.

The same liability applies in cases where one or several directors have misused their authority to continue any loss-making activity of the company, for their own personal benefit and without taking reasonable measures to avoid bankruptcy.

The above rule not only applies to directors who are in office at the moment the company is declared bankrupt, but may also apply to any directors that have in the past contributed to the bankruptcy through their actions, and to lawfully appointed or to *de facto* directors.

Clawback actions

Any payments made or transactions concluded by the management of the debtor, but not by the receiver, during the bankruptcy proceedings are null and void.

Moreover, the Commercial Code provides for specific rules applicable to transactions entered into by a debtor who has been declared bankrupt during the hardening period or made to defraud the rights of creditors, regardless of the hardening period. These rules do not apply to financial collateral arrangements, and set-off and netting agreements subject to the Collateral Law.

24 Article 1500-2 (ex-163) of the Companies Law.

25 Article 1500-6 (ex-167) of the Companies Law.

26 Article 440 of the Commercial Code.

27 Articles 573 ff. of the Commercial Code.

28 Article 444-1 of the Commercial Code.

29 Article 495 of the Commercial Code.

Transactions concluded during the hardening period

Without prejudice to the arrangements subject to the Collateral Law, the following transactions are automatically null and void if concluded by the debtor during the hardening period or during the 10 days preceding the hardening period: any transaction pertaining to the transfer of assets without consideration or where the consideration received by the debtor is notably insufficient; any payment made in respect of debts that have not yet matured; any payment made by any other means than cash or trade bills in respect of matured debts; the creation of any contractual or judicial mortgage and the granting of any pledge on any asset of the debtor to secure preexisting debts.³⁰

Any other payment made by the debtor for any matured debt and any transaction for consideration entered into during the hardening period may be declared null and void if the counterparty of the debtor had due knowledge of the fact that such debtor was in cessation of payments at that time.³¹

The action seeking a declaration of invalidity or annulment of a transaction by the court may only be brought by the receiver, who represents the body of creditors.³²

Transactions made in violation of the rights of creditors, regardless of the hardening period

Without prejudice to the arrangements subject to the Collateral Law, any transaction or payment made to defraud the rights of the creditors of a debtor is null and void, irrespective of the date on which it occurs.³³

The receiver may challenge any fraudulent payments and transactions made prior to the bankruptcy, regardless of the hardening period, subject to proof that the creditors suffered a loss and that the transaction was made by the debtor to defraud the rights of its creditors.

III RECENT LEGAL DEVELOPMENTS

The amended law of 18 December 2015 on the resolution, reorganisation and winding-up measures of credit institutions and certain investment firms and on deposit guarantee and investor compensation schemes implements into Luxembourg law Directive 2014/59/EU of the European Parliament and of the Council of 15 May 2014 establishing a framework for the recovery and resolution of credit institutions and investment firms and Directive 2014/49/EU of the European Parliament and of the Council of 16 April 2014 on deposit guarantee schemes (BRRD).

The law provides for measures for early intervention and the resolution of credit institutions and some investment firms, either on an individual or a group basis, and designates the Luxembourg financial regulator (i.e., CSSF) as the resolution authority for Luxembourg. The main resolution tools granted to the resolution council are: (1) the sale of businesses by competent authorities without shareholder consent; (2) the creation of a bridge institution; (3) an asset segregation allowing for a transfer of toxic assets to a 'bad institution'; and (4) a bail-in.

30 Article 445 of the Commercial Code.

31 Article 446 of the Commercial Code.

32 Luxembourg District Court, 28 May 1925, Pas. 11, p. 206.

33 Article 448 of the Commercial Code.

The law also provides for the reorganisation and winding up of credit institutions, investment firms and other professionals of the financial sector.

IV SIGNIFICANT TRANSACTIONS, KEY DEVELOPMENTS AND MOST ACTIVE INDUSTRIES

As set out in the introductory section, 2019 saw a small increase in the number of bankruptcies in comparison with 2018. The sector most affected by bankruptcies was the services sector.³⁴

In September 2016, Telecom Luxembourg Private Operator was placed under controlled management and avoided bankruptcy through its acquisition by the French NomoTech Group, through its Luxembourg subsidiary LuxNetwork SA.³⁵

V INTERNATIONAL

In the context of cross-border insolvency proceedings, Regulation 2015/848 of the European Parliament and of the Council of 20 May 2015 on insolvency proceedings (the New Insolvency Regulation) applies to insolvency proceedings opened as from 26 June 2017.

The New Insolvency Regulation replaces the Regulation 1346/2000 of the Council of 29 May 2000 on insolvency proceedings (the Old Insolvency Regulation) as from 26 June 2017. The Old Insolvency Regulation continues to apply to insolvency proceedings that were opened before 26 June 2017.

Without going so far as to completely change legislation that has already proved its worth, the New Insolvency Regulation contains substantial innovations intended to make up for the deficiencies of the Old Insolvency Regulation and to take into account the development of international insolvency law.³⁶

Like the Old Insolvency Regulation, the New Insolvency Regulation defines a legal framework for cross-border insolvency proceedings as it governs in particular issues linked to jurisdictional competence, the recognition of insolvency proceedings and applicable law.

The New Insolvency Regulation also takes into account recent developments in the domain of insolvency by introducing substantial innovations, such as the extension of the scope of the rules to proceedings intended to rescue distressed debtors, the clarification of the notion of 'centre of main interests' (COMI) and the measures intended to combat forum shopping, the strengthening of relations between the main proceedings and secondary proceedings, the improvement of the treatment of creditors and the establishment of a regime for the treatment of the insolvency of groups of companies.³⁷

The Luxembourg insolvency proceedings referred to in the New Insolvency Regulation are as follows:

- a* bankruptcy proceedings;
- b* controlled management;
- c* composition with creditors;

34 www.lequotidien.lu, 14 January 2020, quoting an analysis made by Creditreform

35 www.wort.lu, 17 November 2016; www.paperjam.lu, 29 December 2016.

36 G Minne/F Fayot, Les principales innovations du nouveau règlement relatif aux procédures d'insolvabilité, JDE, January 2016, p. 2 ff.

37 *ibid.*

- d* special winding-up regime applicable to notaries; and
- e* procedures applicable to collective debt settlement in the context of over-indebtedness.

Stay of payments is excluded from the above list of Luxembourg insolvency proceedings.

VI FUTURE DEVELOPMENTS

i Directive

A proposal from the European Commission for a Directive of the European Parliament and of the Council on preventive restructuring frameworks, second chance and measures to increase the efficiency of restructuring, insolvency and discharge procedures and amending Directive 2012/30/EU³⁸ was released at the end of 2016. The proposal aims to reduce significant barriers to the free flow of capital stemming from differences in the restructuring and insolvency frameworks of the Member States that should have in place key principles on effective restructuring and second chance frameworks, and measures to make insolvency proceedings more efficient by reducing their length and associated costs and improving their quality.

On 6 June 2019, the European Council adopted the Directive. The Member States have two years to adopt the proposed rescue tools into their own laws.

ii Future insolvency reform

A reform of insolvency legislation is currently in progress as a result from Draft Bill No. 6539 on business preservation and modernisation of bankruptcy law, dated 26 February 2013 (the Draft Bill). The Draft Bill is currently under analysis by several commissions within the parliament.³⁹ On 6 March 2018, the Luxembourg government published a modified version of the Draft Bill further to opinions from various bodies, including the Council of State. The Draft Bill intends to provide new tools to distressed companies, its main objectives being the preservation of companies' activities and the protection of the various stakeholders by favouring reorganisations over liquidations.⁴⁰

The Draft Bill distinguishes between court restructuring⁴¹ and out-of-court restructuring⁴² and is built around four guiding principles: a preventive aspect, a restorative aspect, a repressive aspect and a social aspect.

The preventive measures contained in the Draft Bill are designed to allow for the gathering of certain information from companies to identify those experiencing financial difficulties at a stage where they may still benefit from efficient reorganisation and out-of-court procedures (e.g., the conciliation process). The reorganisation measures to be made available

38 COM(2016) 723 final (http://eur-lex.europa.eu/procedure/EN/2016_359).

39 The last opinion was issued by the Chamber of Commerce on 14 March 2019.

40 Luxembourg 2009 governmental programme, p. 108.

41 If the viability of a company's activities is threatened to the extent that it needs to adopt measures that can be enforced against third parties, the debtor would have the right to apply for a judicial reorganisation procedure with the relevant district court.

42 The reorganisation measures to be made available to distressed businesses under the Draft Bill encompass out-of-court procedures and judicial procedures, which are adapted to the size of the relevant business and are largely voluntary.

to distressed companies also provide for instruments designed to preserve and reorganise business activities while taking the rights of creditors into account, which companies will be able to request on their own initiative.

The purpose of the repressive element of the Draft Bill is to prevent companies that act in bad faith from abandoning their business and starting a new one with impunity. The Draft Bill also introduces an administrative dissolution procedure without liquidation and aimed at eliminating 'empty shells' in a timely and cost-efficient manner by avoiding formal bankruptcy proceedings.

The Draft Bill finally includes a social aspect. As a matter of principle, all the rights and obligations resulting from employment contracts are transferred to the purchaser of the assets of the relevant distressed company.

ABOUT THE AUTHORS

CLARA MARA-MARHUENDA

Arendt & Medernach

Clara Mara-Marhuenda is a partner in the litigation and dispute resolution, and commercial and insolvency practices of Arendt & Medernach.

She specialises in civil and commercial law focusing on corporate and finance disputes, asset tracing, arbitration and mediation as well as insolvency and restructuring.

Clara has been a member of the Luxembourg Bar since 2003. Prior to joining the Luxembourg Bar, she worked as an in-house counsel in Paris from 1999 to 2002.

She has been president of the Luxembourg National Committee of the International Association of Lawyers since November 2018.

Clara holds a master's degree in business law and a diploma of specialised studies in industrial property law from the Université Paris II Panthéon – Assas (France), as well as an LLM from the Ludwig-Maximilians-Universität of Munich, Germany.

SÉBASTIEN BINARD

Arendt & Medernach

Sébastien Binard is a partner in the private equity and real estate, corporate law, mergers and acquisitions, and commercial and insolvency practices of Arendt & Medernach. He specialises mainly in corporate law, mergers and acquisitions, private equity transactions, restructuring and insolvency matters.

He advises major private equity firms and alternative fund managers on the structuring and financing of cross-border buy-out transactions and private investments, the formation of joint venture companies and private investment vehicles, corporate restructurings, exit strategies, corporate governance matters and shareholder relations.

He also represents institutional investors acting as shareholders or creditors of companies experiencing financial difficulties (whether solvent or insolvent) as well as such companies, including in relation to financial restructurings, COMI shifts, distressed business transactions, cross-border reorganisations and insolvency proceedings.

Sébastien regularly speaks at seminars and conferences on his areas of expertise. He is a member of the legal committee and of the market intelligence committee of the Luxembourg Private Equity and Venture Capital Association (LPEA) and a member of the Business Law Commission of the Board of the Luxembourg Bar.

He was seconded to the New York office of Arendt & Medernach in 2008–2009 where he advised US clients on Luxembourg corporate law matters.

Sébastien is a member of the Luxembourg Bar and was a member of the Brussels Bar (Belgium). He holds a master's degree in law from the Université Catholique de Louvain (Belgium).

He speaks English and French.

GRÉGORY MINNE

Arendt & Medernach

Grégory Minne is a partner in the banking and financial services, the bank lending and structured finance, and the commercial and insolvency practices of Arendt & Medernach. He specialises in banking and finance, in particular in acquisition, fund, real estate, project, aircraft, rail, ship, and structured finance, securities transactions, payment and securities settlement systems, refinancing, restructuring and insolvency. He also advises clients on complex private international law matters and on the legal enforceability of set-off, netting and collateral arrangements with respect to cross-border transactions and related insolvency risks and regulatory requirements.

He has been a member of the Luxembourg Bar since 2005.

Prior to joining Arendt & Medernach, Grégory worked in Switzerland within the legal department of a leading French investment bank.

He is a conferee of the Conference of European Restructuring and Insolvency Law (CERIL), and a member of INSOL Europe and the European Law Institute (ELI).

He is a lecturer at the University of Luxembourg and a visiting lecturer at the Catholic University of Louvain (Belgium), at the University of Paris Est Créteil (UPEC, Paris XII) (France) and at the University of Strasbourg (France), and is a frequent speaker at conferences and seminars. Grégory Minne is the author of numerous articles on issues related to his areas of expertise. He is also a recipient of the prize awarded by the Luxembourg Association of Banking Law Lawyers (ALJB, Association Luxembourgeoise des Juristes de Droit Bancaire) for his study on the conflict of laws rules concerning set-off and netting in the financial sector.

Grégory holds a master's degree in law from the Catholic University of Louvain (Belgium) and a master's in business law from the Universities of Geneva and Lausanne (Switzerland). He also holds a degree in philosophy from the Catholic University of Louvain (Belgium) as well as a degree in economic and social ethics from the same university.

In the Chambers Europe 2020 guide he wins praise from clients for his 'ability to find pragmatic solutions' and in the *Legal 500* EMEA he is considered by clients as a 'key figure' of the banking and finance sector, and 'well versed in cross-border financings'. He was mentioned as a 'rising star' in *IFLR1000* 2020.

He speaks English and French, and has a reading knowledge of Dutch and Italian.

ARENDDT & MEDERNACH

41A, avenue JF Kennedy
L-2082 Luxembourg
Tel: +352 40 78 78 1
Fax: +352 40 78 04 879
clara.mara@arendt.com
gregory.minne@arendt.com
sébastien.binard@arendt.com
www.arendt.com

an LBR business

ISBN 978-1-83862-499-6